- 1. Interpretation of Results: (to be written by agency)
- **2. How the survey was conducted:** The survey was conducted online from September 3, 2024 to September 17, 2024.
- **3. Description of sample:** All 17 full-time permanent employees of the agency were surveyed.
- **4. Survey items and response choices:** See the tables on the following pages.
- 5. Number of employees surveyed, number who responded, and representativeness of respondents: Of the 17 employees surveyed, 15 responded, for an 88% response rate. These respondents are representative of the population.

| | | | | | <u> </u> | | |
|--|-------------|-------------------|-------|---------|----------|----------------------|--------|
| Prescribed Questions: Personal Work Experiences | | | | | | | |
| Item Text | | Strongly Agree | Agree | Neither | Disagree | Strongly Disagree | Total |
| 4. The people I werk with accommand to mat the ich dame | Frequencies | 5 | 9 | 0 | 1 | 0 | 15 |
| The people I work with cooperate to get the job done. | Percentages | 33.3% | 60.0% | 0.0% | 6.7% | 0.0% | 100.0% |
| I am given a real opportunity to improve my skills in my organization. | Frequencies | 4 | 4 | 7 | 0 | 0 | 15 |
| | Percentages | 26.7% | 26.7% | 46.7% | 0.0% | 0.0% | 100.0% |
| My work gives me a feeling of personal accomplishment. | Frequencies | 4 | 7 | 2 | 2 | 0 | 15 |
| | Percentages | 26.7% | 46.7% | 13.3% | 13.3% | 0.0% | 100.0% |
| | Frequencies | 7 | 6 | 1 | 1 | 0 | 15 |
| 4. I like the kind of work I do. | Percentages | 46.7% | 40.0% | 6.7% | 6.7% | 0.0% | 100.0% |
| | Frequencies | 7 | 4 | 1 | 0 | 3 | 15 |
| 5. I have trust and confidence in my supervisor. | Percentages | 46.7% | 26.7% | 6.7% | 0.0% | 20.0% | 100.0% |
| Item Text | | Very Good | Good | Fair | Poor | Very Poor | Total |
| 6. Overall, how good a job do you feel is being done by your immediate supervisor? | Frequencies | 8 | 1 | 3 | 2 | 1 | 15 |
| | Percentages | 53.3% | 6.7% | 20.0% | 13.3% | 6.7% | 100.0% |

| Prescribed Questions: Recruitment, Development, & Retention | | | | | | | | |
|--|-------------|-------------------|-------|---------|----------|----------------------|----------------|--------|
| Item Text | | Strongly Agree | Agree | Neither | Disagree | Strongly Disagree | Do Not Know | Total |
| 7. The workforce has the job-relevant knowledge and skills | Frequencies | 6 | 4 | 2 | 2 | 1 | 0 | 15 |
| necessary to accomplish organizational goals. | Percentages | 40.0% | 26.7% | 13.3% | 13.3% | 6.7% | | 100.0% |
| 8. My work unit is able to recruit people with the right skills. | Frequencies | 7 | 2 | 2 | 3 | 1 | 0 | 15 |
| | Percentages | 46.7% | 13.3% | 13.3% | 20.0% | 6.7% | | 100.0% |
| I know how my work relates to the agency's goals and priorities. | Frequencies | 8 | 5 | 1 | 0 | 1 | 0 | 15 |
| | Percentages | 53.3% | 33.3% | 6.7% | 0.0% | 6.7% | | 100.0% |
| 10. The work I do is important. | Frequencies | 7 | 7 | 1 | 0 | 0 | 0 | 15 |
| | Percentages | 46.7% | 46.7% | 6.7% | 0.0% | 0.0% | | 100.0% |
| 11. Physical conditions (for example, noise level, | Frequencies | 6 | 5 | 3 | 0 | 0 | 1 | 14 |
| temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well. | Percentages | 42.9% | 35.7% | 21.4% | 0.0% | 0.0% | | 100.0% |
| 12. Supervisors in my work unit support employee | Frequencies | 7 | 6 | 1 | 1 | 0 | 0 | 15 |
| development. | Percentages | 46.7% | 40.0% | 6.7% | 6.7% | 0.0% | | 100.0% |
| 13. My talents are used well in the workplace. | Frequencies | 4 | 5 | 3 | 2 | 1 | 0 | 15 |
| | Percentages | 26.7% | 33.3% | 20.0% | 13.3% | 6.7% | | 100.0% |
| 14. My training people are accessed | Frequencies | 3 | 4 | 5 | 2 | 1 | 0 | 15 |
| 14. My training needs are assessed. | Percentages | 20.0% | 26.7% | 33.3% | 13.3% | 6.7% | | 100.0% |

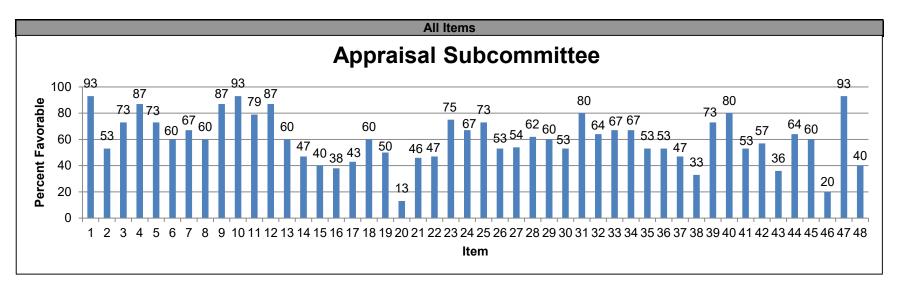
| | Cai voyo i to | | | | | o rate. o | • | |
|---|---------------|-------------------|-------|---------|----------|----------------------|----------------------|--------|
| Prescribed Questions: Performance Culture | | | | | | | | |
| Item Text | | Strongly Agree | Agree | Neither | Disagree | Strongly Disagree | Do Not Know | Total |
| 15. Promotions in my work unit are based on merit. | Frequencies | 1 | 3 | 4 | 1 | 1 | 5 | 10 |
| 13. Fromotions in my work unit are based on ment. | Percentages | 10.0% | 30.0% | 40.0% | 10.0% | 10.0% | | 100.0% |
| 16. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve. | Frequencies | 1 | 2 | 5 | 0 | 0 | 7 | 8 |
| | Percentages | 12.5% | 25.0% | 62.5% | 0.0% | 0.0% | | 100.0% |
| 47. Cuestinite and improvetion are unwanted | Frequencies | 3 | 3 | 6 | 2 | 0 | 1 | 14 |
| 17. Creativity and innovation are rewarded. | Percentages | 21.4% | 21.4% | 42.9% | 14.3% | 0.0% | | 100.0% |
| Item Text | | Strongly Agree | Agree | Neither | Disagree | Strongly Disagree | No Basis to Judge | Total |
| 18. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (e.g., Fully Successful, Outstanding). | Frequencies | 3 | 3 | 1 | 2 | 1 | 5 | 10 |
| | Percentages | 30.0% | 30.0% | 10.0% | 20.0% | 10.0% | | 100.0% |
| Item Text | | Strongly Agree | Agree | Neither | Disagree | Strongly Disagree | Do Not Know | Total |
| 19. In my work unit, differences in performance are | Frequencies | 1 | 4 | 3 | 2 | 0 | 5 | 10 |
| recognized in a meaningful way. | Percentages | 10.0% | 40.0% | 30.0% | 20.0% | 0.0% | | 100.0% |
| 20. Pay raises depend on how well employees perform | Frequencies | 1 | 0 | 3 | 1 | 3 | 7 | 8 |
| their jobs. | Percentages | 12.5% | 0.0% | 37.5% | 12.5% | 37.5% | | 100.0% |
| 21. My performance appraisal is a fair reflection of my | Frequencies | 2 | 3 | 4 | 1 | 1 | 4 | 11 |
| performance. | Percentages | 18.2% | 27.3% | 36.4% | 9.1% | 9.1% | | 100.0% |
| 22. Discussions with my supervisor about my performance | Frequencies | 4 | 3 | 4 | 2 | 2 | 0 | 15 |
| are worthwhile. | Percentages | 26.7% | 20.0% | 26.7% | 13.3% | 13.3% | | 100.0% |
| 23. Supervisors work well with employees of different | Frequencies | 5 | 4 | 1 | 1 | 1 | 2 | 12 |
| backgrounds. | Percentages | 41.7% | 33.3% | 8.3% | 8.3% | 8.3% | | 100.0% |
| 24. My supervisor supports my need to balance work and | Frequencies | 7 | 3 | 1 | 2 | 2 | 0 | 15 |
| amily issues. | Percentages | 46.7% | 20.0% | 6.7% | 13.3% | 13.3% | | 100.0% |

| | Strongly Agree | Agree | Neither | Disagree | Strongly Disagree | Do Not Know | Total |
|-------------|---|---|---|--|--|---|---|
| Frequencies | 7 | 4 | 2 | 0 | 2 | 0 | 15 |
| Percentages | 46.7% | 26.7% | 13.3% | 0.0% | 13.3% | | 100.0% |
| Frequencies | 6 | 2 | 2 | 2 | 3 | 0 | 15 |
| Percentages | 40.0% | 13.3% | 13.3% | 13.3% | 20.0% | | 100.0% |
| Frequencies | 4 | 3 | 3 | 3 | 0 | 2 | 13 |
| Percentages | 30.8% | 23.1% | 23.1% | 23.1% | 0.0% | | 100.0% |
| Frequencies | 5 | 3 | 5 | 0 | 0 | 2 | 13 |
| Percentages | 38.5% | 23.1% | 38.5% | 0.0% | 0.0% | | 100.0% |
| Frequencies | 6 | 3 | 4 | 2 | 0 | 0 | 15 |
| Percentages | 40.0% | 20.0% | 26.7% | 13.3% | 0.0% | | 100.0% |
| Frequencies | 5 | 3 | 1 | 3 | 3 | 0 | 15 |
| Percentages | 33.3% | 20.0% | 6.7% | 20.0% | 20.0% | | 100.0% |
| Frequencies | 4 | 8 | 2 | 1 | 0 | 0 | 15 |
| Percentages | 26.7% | 53.3% | 13.3% | 6.7% | 0.0% | | 100.0% |
| Frequencies | 2 | 7 | 2 | 2 | 1 | 1 | 14 |
| Percentages | 14.3% | 50.0% | 14.3% | 14.3% | 7.1% | | 100.0% |
| I | Percentages Frequencies Frequencies Frequencies Frequencies | Frequencies 7 Percentages 46.7% Frequencies 6 Percentages 40.0% Frequencies 4 Percentages 30.8% Frequencies 5 Percentages 38.5% Frequencies 6 Percentages 40.0% Frequencies 5 Percentages 40.0% Frequencies 4 Percentages 26.7% Frequencies 2 | Agree Agree Frequencies 7 4 Percentages 46.7% 26.7% Frequencies 6 2 Percentages 40.0% 13.3% Frequencies 4 3 Percentages 30.8% 23.1% Frequencies 5 3 Percentages 38.5% 23.1% Frequencies 6 3 Percentages 40.0% 20.0% Frequencies 5 3 Percentages 33.3% 20.0% Frequencies 4 8 Percentages 26.7% 53.3% Frequencies 2 7 | Agree Agree Neither Frequencies 7 4 2 Percentages 46.7% 26.7% 13.3% Frequencies 6 2 2 Percentages 40.0% 13.3% 13.3% Frequencies 4 3 3 Percentages 30.8% 23.1% 23.1% Frequencies 5 3 5 Percentages 38.5% 23.1% 38.5% Frequencies 6 3 4 Percentages 40.0% 20.0% 26.7% Frequencies 5 3 1 Percentages 33.3% 20.0% 6.7% Frequencies 4 8 2 Percentages 26.7% 53.3% 13.3% Frequencies 2 7 2 | Agree Agree Neither Disagree Frequencies 7 4 2 0 Percentages 46.7% 26.7% 13.3% 0.0% Frequencies 6 2 2 2 Percentages 40.0% 13.3% 13.3% 13.3% Frequencies 4 3 3 3 Percentages 30.8% 23.1% 23.1% 23.1% Frequencies 5 3 5 0 Percentages 38.5% 23.1% 38.5% 0.0% Frequencies 6 3 4 2 Percentages 40.0% 20.0% 26.7% 13.3% Frequencies 5 3 1 3 Percentages 33.3% 20.0% 6.7% 20.0% Frequencies 4 8 2 1 Percentages 26.7% 53.3% 13.3% 6.7% Frequencies 2 7 | Agree Agree Neither Disagree Disagree Frequencies 7 4 2 0 2 Percentages 46.7% 26.7% 13.3% 0.0% 13.3% Frequencies 6 2 2 2 3 Percentages 40.0% 13.3% 13.3% 13.3% 20.0% Frequencies 4 3 3 3 0 0 Percentages 30.8% 23.1% 23.1% 23.1% 0.0% 0.0% Frequencies 5 3 5 0< | Agree Agree Neither Disagree Know Frequencies 7 4 2 0 2 0 Percentages 46.7% 26.7% 13.3% 0.0% 13.3% 13.3% Frequencies 6 2 2 2 3 0 Percentages 40.0% 13.3% 13.3% 13.3% 20.0% Frequencies 4 3 3 3 0 2 Percentages 30.8% 23.1% 23.1% 23.1% 0.0% 0 2 Percentages 38.5% 23.1% 38.5% 0.0% 0.0% 0 2 Percentages 38.5% 23.1% 38.5% 0.0% 0.0% 0 < |

| Prescribed Questions: Job Satisfaction | | | | | | | |
|---|-------------|-------------------|-----------|---------|-------------------|------------------------|--------|
| Item Text | | Very Satisfied | Satisfied | Neither | Dis- satisfied | Very Dis- satisfied | Total |
| 33. How satisfied are you with the information you receive | Frequencies | 5 | 5 | 2 | 2 | 1 | 15 |
| from management on what's going on in your organization? | Percentages | 33.3% | 33.3% | 13.3% | 13.3% | 6.7% | 100.0% |
| 34. How satisfied are you with your involvement in | Frequencies | 3 | 7 | 2 | 2 | 1 | 15 |
| decisions that affect your work? | Percentages | 20.0% | 46.7% | 13.3% | 13.3% | 6.7% | 100.0% |
| 35. How satisfied are you with your opportunity to get a better job in your organization? | Frequencies | 1 | 7 | 6 | 0 | 1 | 15 |
| | Percentages | 6.7% | 46.7% | 40.0% | 0.0% | 6.7% | 100.0% |
| 36. How satisfied are you with the recognition you receive for doing a good job? | Frequencies | 5 | 3 | 4 | 2 | 1 | 15 |
| | Percentages | 33.3% | 20.0% | 26.7% | 13.3% | 6.7% | 100.0% |
| 37. How satisfied are you with the policies and practices of | Frequencies | 6 | 1 | 4 | 1 | 3 | 15 |
| your senior leaders? | Percentages | 40.0% | 6.7% | 26.7% | 6.7% | 20.0% | 100.0% |
| 38. How satisfied are you with the training you receive for | Frequencies | 4 | 1 | 7 | 3 | 0 | 15 |
| your present job? | Percentages | 26.7% | 6.7% | 46.7% | 20.0% | 0.0% | 100.0% |
| 39. Considering everything, how satisfied are you with your job? | Frequencies | 6 | 5 | 2 | 0 | 2 | 15 |
| | Percentages | 40.0% | 33.3% | 13.3% | 0.0% | 13.3% | 100.0% |
| 40. Considering everything, how satisfied are you with your | Frequencies | 2 | 10 | 1 | 1 | 1 | 15 |
| pay? | Percentages | 13.3% | 66.7% | 6.7% | 6.7% | 6.7% | 100.0% |

| | · · · - j - · · · · | | | | | | | |
|---|----------------------------|-------------------|-----------|---------|-------------------|------------------------|----------------|--------|
| Additional Questions | | | | | | | | |
| Item Text | | Very Satisfied | Satisfied | Neither | Dis- satisfied | Very Dis- satisfied | | Total |
| 11. Considering everything, how satisfied are you with your | Frequencies | 5 | 3 | 4 | 1 | 2 | | 15 |
| organization? | Percentages | 33.3% | 20.0% | 26.7% | 6.7% | 13.3% | | 100.0% |
| Item Text | | Strongly Agree | Agree | Neither | Disagree | Strongly Disagree | Do Not Know | Total |
| 42. I recommend my organization as a good place to work. | Frequencies | 8 | 0 | 3 | 1 | 2 | 1 | 14 |
| | Percentages | 57.1% | 0.0% | 21.4% | 7.1% | 14.3% | | 100.0% |
| 43. I believe the results of this survey will be used to make my agency a better place to work. | Frequencies | 2 | 3 | 6 | 2 | 1 | 1 | 14 |
| | Percentages | 14.3% | 21.4% | 42.9% | 14.3% | 7.1% | | 100.0% |
| 44. I can disclose a suspected violation of any law, rule or regulation without fear or reprisal. | Frequencies | 3 | 6 | 2 | 2 | 1 | 1 | 14 |
| | Percentages | 21.4% | 42.9% | 14.3% | 14.3% | 7.1% | | 100.0% |
| Item Text | | Strongly Agree | Agree | Neither | Disagree | Strongly Disagree | | Total |
| 45. The Assertion at efficiency of a first in | Frequencies | 7 | 2 | 4 | 1 | 1 | | 15 |
| 45. The Agency staff leadership are effective. | Percentages | 46.7% | 13.3% | 26.7% | 6.7% | 6.7% | | 100.0% |
| 4C. The America Period manyides offering leadership | Frequencies | 0 | 3 | 7 | 3 | 2 | | 15 |
| 46. The Agency Board provides effective leadership. | Percentages | 0.0% | 20.0% | 46.7% | 20.0% | 13.3% | | 100.0% |
| 47. The Agency staff leadership understands the mission of the Agency. | Frequencies | 8 | 6 | 1 | 0 | 0 | | 15 |
| | Percentages | 53.3% | 40.0% | 6.7% | 0.0% | 0.0% | | 100.0% |
| 48. The Agency Board understands the mission of the | Frequencies | 1 | 5 | 6 | 1 | 2 | | 15 |
| Agency. | Percentages | 6.7% | 33.3% | 40.0% | 6.7% | 13.3% | | 100.0% |

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|--------------------------------------|--|--------------------------------|
| HCAAF Indices | | |
| Index | % Favorable | |
| Leadership and Knowledge Management | 63% | |
| Results Oriented Performance Culture | 55% | |
| Talent Management | 58% | |
| Job Satisfaction | 75% | |
| | | |



2024 Annual Employee Survey Results For Appraisal Subcommittee Results by HCAAF Index

