- 1. Interpretation of Results: (to be written by agency)
- **2. How the survey was conducted:** The survey was conducted online from August 22, 2022 to September 2, 2022.
- **3. Description of sample:** All 12 full-time permanent employees of the agency were surveyed.
- **4. Survey items and response choices:** See the tables on the following pages.
- 5. Number of employees surveyed, number who responded, and representativeness of respondents: Of the 12 employees surveyed, 10 responded, for an 83% response rate. These respondents are representative of the population.

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Prescribed Questions: Personal Work Experiences							
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Total
4.7	Frequencies	6	4	0	0	0	10
The people I work with cooperate to get the job done.	Percentages	60.0%	40.0%	0.0%	0.0%	0.0%	100.0%
2. I am given a real opportunity to improve my skills in my	Frequencies	4	4	2	0	0	10
organization.	Percentages	40.0%	40.0%	20.0%	0.0%	0.0%	100.0%
My work gives me a feeling of personal accomplishment.	Frequencies	6	1	2	1	0	10
	Percentages	60.0%	10.0%	20.0%	10.0%	0.0%	100.0%
	Frequencies	6	1	2	1	0	10
4. I like the kind of work I do.	Percentages	60.0%	10.0%	20.0%	10.0%	0.0%	100.0%
	Frequencies	7	1	2	0	0	10
5. I have trust and confidence in my supervisor.	Percentages	70.0%	10.0%	20.0%	0.0%	0.0%	100.0%
Item Text		Very Good	Good	Fair	Poor	Very Poor	Total
6. Overall, how good a job do you feel is being done by your immediate supervisor?	Frequencies	6	2	2	0	0	10
	Percentages	60.0%	20.0%	20.0%	0.0%	0.0%	100.0%

Prescribed Questions: Recruitment, Development, & Retention								
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Do Not Know	Total
7. The workforce has the job-relevant knowledge and skills	Frequencies	5	3	2	0	0	0	10
necessary to accomplish organizational goals.	Percentages	50.0%	30.0%	20.0%	0.0%	0.0%		100.0%
O May would unit in able to recruit manufacults the right aldile	Frequencies	5	4	1	0	0	0	10
8. My work unit is able to recruit people with the right skills.	Percentages	50.0%	40.0%	10.0%	0.0%	0.0%		100.0%
I know how my work relates to the agency's goals and priorities.	Frequencies	6	4	0	0	0	0	10
	Percentages	60.0%	40.0%	0.0%	0.0%	0.0%		100.0%
10. The work I do is important.	Frequencies	6	2	2	0	0	0	10
	Percentages	60.0%	20.0%	20.0%	0.0%	0.0%		100.0%
11. Physical conditions (for example, noise level,	Frequencies	9	1	0	0	0	0	10
temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.	Percentages	90.0%	10.0%	0.0%	0.0%	0.0%		100.0%
12. Supervisors in my work unit support employee	Frequencies	6	2	1	1	0	0	10
development.	Percentages	60.0%	20.0%	10.0%	10.0%	0.0%		100.0%
13. My talents are used well in the workplace.	Frequencies	6	3	1	0	0	0	10
	Percentages	60.0%	30.0%	10.0%	0.0%	0.0%		100.0%
	Frequencies	5	3	1	1	0	0	10
14. My training needs are assessed.	Percentages	50.0%	30.0%	10.0%	10.0%	0.0%		100.0%

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Prescribed Questions: Performance Culture								
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Do Not Know	Total
45 December 19 months and the second of the	Frequencies	3	2	3	1	0	1	9
15. Promotions in my work unit are based on merit.	Percentages	33.3%	22.2%	33.3%	11.1%	0.0%		100.0%
16. In my work unit, steps are taken to deal with a poor	Frequencies	4	3	1	1	0	1	9
performer who cannot or will not improve.	Percentages	44.4%	33.3%	11.1%	11.1%	0.0%		100.0%
47. One stirite and improved an	Frequencies	3	3	4	0	0	0	10
17. Creativity and innovation are rewarded.	Percentages	30.0%	30.0%	40.0%	0.0%	0.0%		100.0%
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	No Basis to Judge	Total
18. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (e.g., Fully Successful, Outstanding).	Frequencies	7	2	1	0	0	0	10
	Percentages	70.0%	20.0%	10.0%	0.0%	0.0%		100.0%
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Do Not Know	Total
19. In my work unit, differences in performance are	Frequencies	3	2	3	2	0	0	10
recognized in a meaningful way.	Percentages	30.0%	20.0%	30.0%	20.0%	0.0%		100.0%
20. Pay raises depend on how well employees perform	Frequencies	3	2	2	3	0	0	10
their jobs.	Percentages	30.0%	20.0%	20.0%	30.0%	0.0%		100.0%
21. My performance appraisal is a fair reflection of my	Frequencies	4	4	2	0	0	0	10
performance.	Percentages	40.0%	40.0%	20.0%	0.0%	0.0%		100.0%
22. Discussions with my supervisor about my performance	Frequencies	4	4	2	0	0	0	10
are worthwhile.	Percentages	40.0%	40.0%	20.0%	0.0%	0.0%		100.0%
23. Supervisors work well with employees of different	Frequencies	3	4	3	0	0	0	10
backgrounds.	Percentages	30.0%	40.0%	30.0%	0.0%	0.0%		100.0%
24. My supervisor supports my need to balance work and	Frequencies	6	2	2	0	0	0	10
family issues.	Percentages	60.0%	20.0%	20.0%	0.0%	0.0%		100.0%

Prescribed Questions: Leadership								
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Do Not Know	Total
25. I have a high level of respect for my organization's	Frequencies	4	3	3	0	0	0	10
senior leaders.	Percentages	40.0%	30.0%	30.0%	0.0%	0.0%		100.0%
26. In my organization, leaders generate high levels of	Frequencies	3	5	2	0	0	0	10
motivation and commitment in the workforce.	Percentages	30.0%	50.0%	20.0%	0.0%	0.0%		100.0%
27. Managers review and evaluate the organization's progress toward meeting its goals and objectives.	Frequencies	3	6	0	0	0	0	9
	Percentages	33.3%	66.7%	0.0%	0.0%	0.0%		100.0%
28. Employees are protected from health and safety	Frequencies	7	2	0	0	0	0	9
hazards on the job.	Percentages	77.8%	22.2%	0.0%	0.0%	0.0%		100.0%
29. Employees have a feeling of personal empowerment	Frequencies	3	4	2	1	0	0	10
with respect to work processes.	Percentages	30.0%	40.0%	20.0%	10.0%	0.0%		100.0%
20. My wardland in recomple	Frequencies	3	2	4	1	0	0	10
30. My workload is reasonable.	Percentages	30.0%	20.0%	40.0%	10.0%	0.0%		100.0%
31. Managers communicate the goals and priorities of the	Frequencies	4	3	1	2	0	0	10
organization.	Percentages	40.0%	30.0%	10.0%	20.0%	0.0%		100.0%
32. My organization has prepared employees for potential	Frequencies	3	4	1	2	0	0	10
security threats.	Percentages	30.0%	40.0%	10.0%	20.0%	0.0%		100.0%

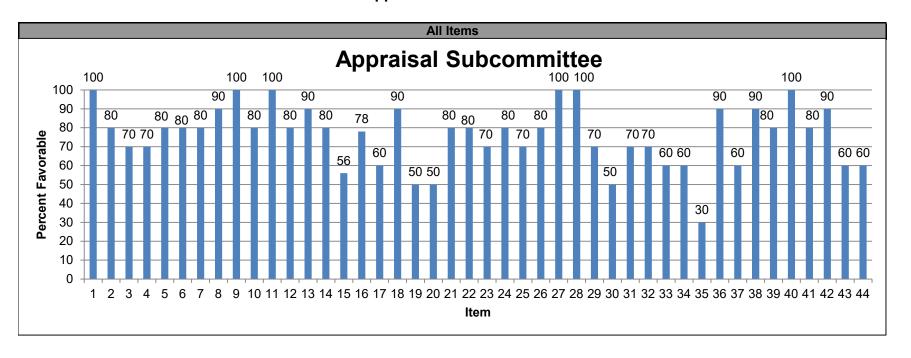
Prescribed Questions: Job Satisfaction								
Item Text		Very Satisfied	Satisfied	Neither	Dis- satisfied	Very Dis- satisfied		Total
33. How satisfied are you with the information you receive	Frequencies	6	0	3	0	1		10
from management on what's going on in your organization?	Percentages	60.0%	0.0%	30.0%	0.0%	10.0%		100.0%
34. How satisfied are you with your involvement in	Frequencies	4	2	3	1	0		10
decisions that affect your work?	Percentages	40.0%	20.0%	30.0%	10.0%	0.0%		100.0%
35. How satisfied are you with your opportunity to get a better job in your organization?	Frequencies	3	0	6	1	0		10
	Percentages	30.0%	0.0%	60.0%	10.0%	0.0%		100.0%
36. How satisfied are you with the recognition you receive for doing a good job?	Frequencies	5	4	1	0	0		10
	Percentages	50.0%	40.0%	10.0%	0.0%	0.0%		100.0%
37. How satisfied are you with the policies and practices of	Frequencies	3	3	4	0	0		10
your senior leaders?	Percentages	30.0%	30.0%	40.0%	0.0%	0.0%		100.0%
38. How satisfied are you with the training you receive for	Frequencies	3	6	0	1	0		10
your present job?	Percentages	30.0%	60.0%	0.0%	10.0%	0.0%		100.0%
39. Considering everything, how satisfied are you with your job?	Frequencies	6	2	2	0	0		10
	Percentages	60.0%	20.0%	20.0%	0.0%	0.0%		100.0%
40. Considering everything, how satisfied are you with your	Frequencies	5	5	0	0	0		10
pay?	Percentages	50.0%	50.0%	0.0%	0.0%	0.0%		100.0%

Surveys Sent: 12 Surveys Returned: 10 Response Rate: 83%

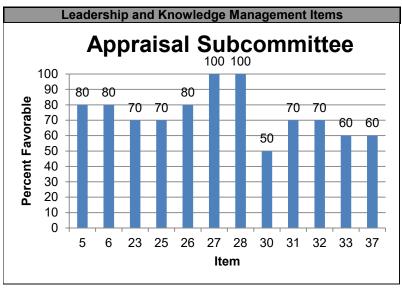
Additional Questions								
Item Text		Very Satisfied	Satisfied	Neither	Dis- satisfied	Very Dis- satisfied		Total
41. Considering everything, how satisfied are you with your organization?	Frequencies	5	3	2	0	0		10
	Percentages	50.0%	30.0%	20.0%	0.0%	0.0%		100.0%
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Do Not Know	Total
42. I recommend my organization as a good place to work.	Frequencies	6	3	1	0	0	0	10
	Percentages	60.0%	30.0%	10.0%	0.0%	0.0%		100.0%
43. I believe the results of this survey will be used to make	Frequencies	4	2	1	3	0	0	10
my agency a better place to work.	Percentages	40.0%	20.0%	10.0%	30.0%	0.0%		100.0%
44. I can disclose a suspected violation of any law, rule or regulation without fear or reprisal.	Frequencies	4	2	4	0	0	0	10
	Percentages	40.0%	20.0%	40.0%	0.0%	0.0%		100.0%

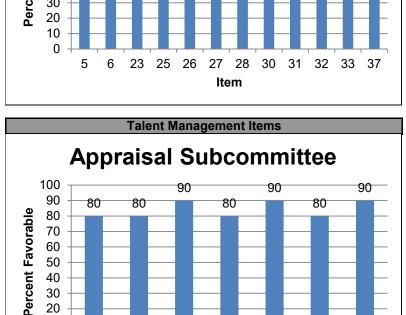
HCAAF Indices

Index	% Favorable
Leadership and Knowledge Management	74%
Results Oriented Performance Culture	76%
Talent Management	84%
Job Satisfaction	70%



2022 Annual Employee Survey Results For Appraisal Subcommittee Results by HCAAF Index





Item

