- 1. Interpretation of Results: (to be written by agency)
- **2. How the survey was conducted:** The survey was conducted online from September 14, 2020, to October 2, 2020.
- **3. Description of sample:** All 14 full-time permanent employees of the agency were surveyed.
- **4. Survey items and response choices:** See the tables on the following pages.
- 5. Number of employees surveyed, number who responded, and representativeness of respondents: Of the 14 employees surveyed, 12 responded, for a 86% response rate. These respondents are representative of the population.

Our veys rec	unica. 12			rtcspons	C Maic. oc	770	
Prescribed Questions: Personal Work Experiences							
	Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Total	
Frequencies	10	2	0	0	0	12	
Percentages	83.3%	16.7%	0.0%	0.0%	0.0%	100.0%	
Frequencies	5	4	2	0	0	11	
Percentages	45.5%	36.4%	18.2%	0.0%	0.0%	100.0%	
Frequencies	6	3	3	0	0	12	
Percentages	50.0%	25.0%	25.0%	0.0%	0.0%	100.0%	
Frequencies	8	2	2	0	0	12	
Percentages	66.7%	16.7%	16.7%	0.0%	0.0%	100.0%	
Frequencies	8	2	1	1	0	12	
Percentages	66.7%	16.7%	8.3%	8.3%	0.0%	100.0%	
	Very Good	Good	Fair	Poor	Very Poor	Total	
Frequencies	9	1	1	0	0	11	
Percentages	81.8%	9.1%	9.1%	0.0%	0.0%	100.0%	
	Frequencies Percentages Frequencies Percentages Frequencies Percentages Frequencies Percentages Frequencies Percentages Frequencies Frequencies Frequencies	Strongly Agree Frequencies 10 Percentages 83.3% Frequencies 5 Percentages 45.5% Frequencies 6 Percentages 50.0% Frequencies 8 Percentages 66.7% Frequencies 8 Percentages 9	Strongly Agree Agree Frequencies 10 2 Percentages 83.3% 16.7% Frequencies 5 4 Percentages 45.5% 36.4% Frequencies 6 3 Percentages 50.0% 25.0% Frequencies 8 2 Percentages 66.7% 16.7% Frequencies 8 2 Percentages 66.7% 16.7% Very Good Good Frequencies Frequencies 9 1	Strongly Agree Agree Neither Frequencies 10 2 0 Percentages 83.3% 16.7% 0.0% Frequencies 5 4 2 Percentages 45.5% 36.4% 18.2% Frequencies 6 3 3 Percentages 50.0% 25.0% 25.0% Frequencies 8 2 2 Percentages 66.7% 16.7% 16.7% Frequencies 8 2 1 Percentages 66.7% 16.7% 8.3% Very Good Good Fair Frequencies 9 1 1	Strongly Agree Agree Neither Disagree Frequencies 10 2 0 0 Percentages 83.3% 16.7% 0.0% 0.0% Frequencies 5 4 2 0 Percentages 45.5% 36.4% 18.2% 0.0% Frequencies 6 3 3 0 Percentages 50.0% 25.0% 25.0% 0.0% Frequencies 8 2 2 0 Percentages 66.7% 16.7% 16.7% 0.0% Frequencies 8 2 1 1 Percentages 66.7% 16.7% 8.3% 8.3% Very Good Good Fair Poor Frequencies 9 1 1 0	Agree Agree Neither Disagree Disagree Frequencies 10 2 0 0 0 Percentages 83.3% 16.7% 0.0% 0.0% 0.0% Frequencies 5 4 2 0 0 Percentages 45.5% 36.4% 18.2% 0.0% 0.0% Frequencies 6 3 3 0 0 Percentages 50.0% 25.0% 25.0% 0.0% 0.0% Frequencies 8 2 2 0 0 Percentages 66.7% 16.7% 16.7% 0.0% 0.0% Frequencies 8 2 1 1 0 Percentages 66.7% 16.7% 8.3% 8.3% 0.0% Very Good Fair Poor Very Frequencies 9 1 1 0 0	

Surveys Serit. 14	Surveys INC	uilicu. 12	1		rtcapona	e Nate. of	J 70	
Prescribed Questions: Recruitment, Development, & Retention								
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Do Not Know	Total
7. The workforce has the job-relevant knowledge and skills	Frequencies	9	3	0	0	0	0	12
necessary to accomplish organizational goals.	Percentages	75.0%	25.0%	0.0%	0.0%	0.0%		100.0%
O. Marriage contribute a halo to many it manufactorists the gight of the	Frequencies	4	7	1	0	0	0	12
8. My work unit is able to recruit people with the right skills.	Percentages	33.3%	58.3%	8.3%	0.0%	0.0%		100.0%
9. I know how my work relates to the agency's goals and priorities.	Frequencies	7	3	1	0	0	0	11
	Percentages	63.6%	27.3%	9.1%	0.0%	0.0%		100.0%
10. The work I do is important.	Frequencies	8	2	2	0	0	0	12
	Percentages	66.7%	16.7%	16.7%	0.0%	0.0%		100.0%
11. Physical conditions (for example, noise level,	Frequencies	9	2	0	0	0	1	11
temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.	Percentages	81.8%	18.2%	0.0%	0.0%	0.0%		100.0%
12. Supervisors in my work unit support employee	Frequencies	7	3	2	0	0	0	12
development.	Percentages	58.3%	25.0%	16.7%	0.0%	0.0%		100.0%
13. My talents are used well in the workplace.	Frequencies	7	3	2	0	0	0	12
	Percentages	58.3%	25.0%	16.7%	0.0%	0.0%		100.0%
14. My training needs are assessed.	Frequencies	4	4	4	0	0	0	12
	Percentages	33.3%	33.3%	33.3%	0.0%	0.0%		100.0%

Surveys Sent. 14	Surveys INC	uilleu. 12	·		respons	e Nate. o	0 /0	
Prescribed Questions: Performance Culture								
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Do Not Know	Total
15. Promotions in my work unit are based on merit.	Frequencies	4	3	5	0	0	0	12
	Percentages	33.3%	25.0%	41.7%	0.0%	0.0%		100.0%
16. In my work unit, steps are taken to deal with a poor	Frequencies	3	3	4	0	0	2	10
performer who cannot or will not improve.	Percentages	30.0%	30.0%	40.0%	0.0%	0.0%		100.0%
	Frequencies	5	2	5	0	0	0	12
17. Creativity and innovation are rewarded.	Percentages	41.7%	16.7%	41.7%	0.0%	0.0%		100.0%
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	No Basis to Judge	Total
18. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (e.g., Fully Successful, Outstanding).	Frequencies	6	6	0	0	0	0	12
	Percentages	50.0%	50.0%	0.0%	0.0%	0.0%		100.0%
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Do Not Know	Total
19. In my work unit, differences in performance are	Frequencies	5	4	3	0	0	0	12
recognized in a meaningful way.	Percentages	41.7%	33.3%	25.0%	0.0%	0.0%		100.0%
20. Pay raises depend on how well employees perform	Frequencies	3	4	3	2	0	0	12
their jobs.	Percentages	25.0%	33.3%	25.0%	16.7%	0.0%		100.0%
21. My performance appraisal is a fair reflection of my	Frequencies	5	5	1	0	0	1	11
performance.	Percentages	45.5%	45.5%	9.1%	0.0%	0.0%		100.0%
22. Discussions with my supervisor about my performance	Frequencies	7	4	0	0	0	0	11
are worthwhile.	Percentages	63.6%	36.4%	0.0%	0.0%	0.0%		100.0%
23. Supervisors work well with employees of different	Frequencies	5	6	0	0	0	1	11
backgrounds.	Percentages	45.5%	54.5%	0.0%	0.0%	0.0%		100.0%
24. My supervisor supports my need to balance work and	Frequencies	9	3	0	0	0	0	12
family issues.	Percentages	75.0%	25.0%	0.0%	0.0%	0.0%		100.0%

Prescribed Questions: Leadership								
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Do Not Know	Total
25. I have a high level of respect for my organization's	Frequencies	6	4	2	0	0	0	12
senior leaders.	Percentages	50.0%	33.3%	16.7%	0.0%	0.0%		100.0%
26. In my organization, leaders generate high levels of	Frequencies	4	6	2	0	0	0	12
motivation and commitment in the workforce.	Percentages	33.3%	50.0%	16.7%	0.0%	0.0%		100.0%
27. Managers review and evaluate the organization's progress toward meeting its goals and objectives.	Frequencies	6	4	2	0	0	0	12
	Percentages	50.0%	33.3%	16.7%	0.0%	0.0%		100.0%
28. Employees are protected from health and safety hazards on the job.	Frequencies	6	3	0	0	0	2	9
	Percentages	66.7%	33.3%	0.0%	0.0%	0.0%		100.0%
29. Employees have a feeling of personal empowerment	Frequencies	5	5	2	0	0	0	12
with respect to work processes.	Percentages	41.7%	41.7%	16.7%	0.0%	0.0%		100.0%
20 Managada di garangan ahla	Frequencies	4	8	0	0	0	0	12
30. My workload is reasonable.	Percentages	33.3%	66.7%	0.0%	0.0%	0.0%		100.0%
31. Managers communicate the goals and priorities of the	Frequencies	6	6	0	0	0	0	12
organization.	Percentages	50.0%	50.0%	0.0%	0.0%	0.0%		100.0%
32. My organization has prepared employees for potential	Frequencies	5	4	2	0	0	1	11
security threats.	Percentages	45.5%	36.4%	18.2%	0.0%	0.0%		100.0%

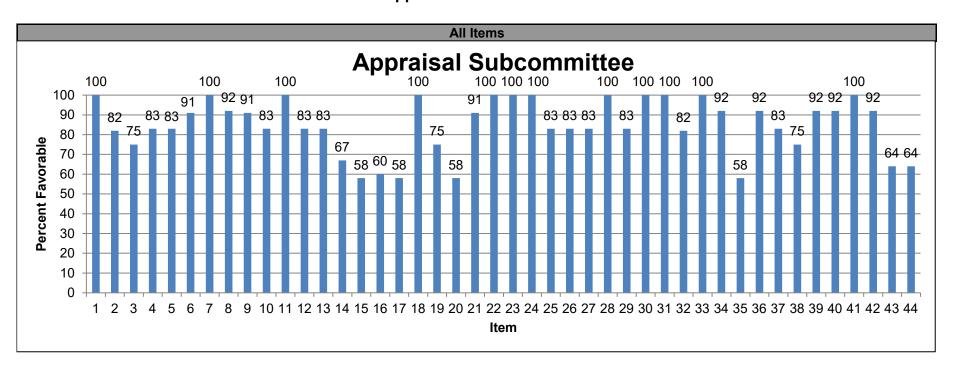
Ourveys ocht. 14	Our veys rici	.aiiioa. 12	•		rtoopono	c raic. or		
Prescribed Questions: Job Satisfaction								
Item Text		Very Satisfied	Satisfied	Neither	Dis- satisfied	Very Dis- satisfied		Total
33. How satisfied are you with the information you receive	Frequencies	5	7	0	0	0		12
from management on what's going on in your organization?	Percentages	41.7%	58.3%	0.0%	0.0%	0.0%		100.0%
34. How satisfied are you with your involvement in	Frequencies	6	5	1	0	0		12
decisions that affect your work?	Percentages	50.0%	41.7%	8.3%	0.0%	0.0%		100.0%
35. How satisfied are you with your opportunity to get a better job in your organization?	Frequencies	5	2	5	0	0		12
	Percentages	41.7%	16.7%	41.7%	0.0%	0.0%		100.0%
36. How satisfied are you with the recognition you receive for doing a good job?	Frequencies	5	6	1	0	0		12
	Percentages	41.7%	50.0%	8.3%	0.0%	0.0%		100.0%
37. How satisfied are you with the policies and practices of	Frequencies	5	5	2	0	0		12
your senior leaders?	Percentages	41.7%	41.7%	16.7%	0.0%	0.0%		100.0%
38. How satisfied are you with the training you receive for	Frequencies	4	5	3	0	0		12
your present job?	Percentages	33.3%	41.7%	25.0%	0.0%	0.0%		100.0%
39. Considering everything, how satisfied are you with your job?	Frequencies	9	2	1	0	0		12
	Percentages	75.0%	16.7%	8.3%	0.0%	0.0%		100.0%
40. Considering everything, how satisfied are you with your pay?	Frequencies	5	6	1	0	0		12
	Percentages	41.7%	50.0%	8.3%	0.0%	0.0%		100.0%

Surveys Sent: 14 Surveys Returned: 12 Response Rate: 86%

Additional Questions								
Item Text		Very Satisfied	Satisfied	Neither	Dis- satisfied	Very Dis- satisfied		Total
41. Considering everything, how satisfied are you with your	Frequencies	6	6	0	0	0		12
organization?	Percentages	50.0%	50.0%	0.0%	0.0%	0.0%		100.0%
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Do Not Know	Total
42. I recommend my organization as a good place to work.	Frequencies	8	3	1	0	0	0	12
	Percentages	66.7%	25.0%	8.3%	0.0%	0.0%		100.0%
43. I believe the results of this survey will be used to make	Frequencies	4	3	2	2	0	1	11
my agency a better place to work.	Percentages	36.4%	27.3%	18.2%	18.2%	0.0%		100.0%
44. I can disclose a suspected violation of any law, rule or	Frequencies	5	2	4	0	0	1	11
regulation without fear or reprisal.	Percentages	45.5%	18.2%	36.4%	0.0%	0.0%		100.0%

HCAAF Indices

Index	% Favorable
Leadership and Knowledge Management	91%
Results Oriented Performance Culture	82%
Talent Management	83%
Job Satisfaction	82%



2020 Annual Employee Survey Results For Appraisal Subcommittee Results by HCAAF Index

