- 1. Interpretation of Results: (to be written by agency)
- 2. How the survey was conducted: The survey was conducted online from September 9, 2019, to September 27, 2019.
- 3. Description of sample: All 12 full-time permanent employees of the agency were surveyed.
- 4. Survey items and response choices: See the tables on the following pages.
- 5. Number of employees surveyed, number who responded, and representativeness of respondents: Of the 12 employees surveyed, 10 responded, for a 83% response rate. These respondents are representative of the population.

Surveys Sent: 12	Surveys Returned: 10				Response Rate: 83%				
Prescribed Questions: Personal Work Experiences									
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Total		
	Frequencies	6	3	1	0	0	10		
1. The people I work with cooperate to get the job done.	Percentages	60.0%	30.0%	10.0%	0.0%	0.0%	100.0%		
2. I am given a real opportunity to improve my skills in my organization.	Frequencies	4	3	2	0	0	9		
	Percentages	44.4%	33.3%	22.2%	0.0%	0.0%	100.0%		
 My work gives me a feeling of personal accomplishment. 	Frequencies	5	3	2	0	0	10		
	Percentages	50.0%	30.0%	20.0%	0.0%	0.0%	100.0%		
4. I like the kind of work I do.	Frequencies	5	4	1	0	0	10		
	Percentages	50.0%	40.0%	10.0%	0.0%	0.0%	100.0%		
E I have truet and confidence in my supervisor	Frequencies	5	3	2	0	0	10		
5. I have trust and confidence in my supervisor.	Percentages	50.0%	30.0%	20.0%	0.0%	0.0%	100.0%		
Item Text		Very Good	Good	Fair	Poor	Very Poor	Total		
6. Overall, how good a job do you feel is being done by	Frequencies	7	1	2	0	0	10		
your immediate supervisor?	Percentages	70.0%	10.0%	20.0%	0.0%	0.0%	100.0%		

Surveys Sent: 12	Surveys Ret	Response Rate: 83%						
Prescribed Questions: Recruitment, Development, & Retention								
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Do Not Know	Total
7. The workforce has the job-relevant knowledge and skills	Frequencies	6	2	2	0	0	0	10
necessary to accomplish organizational goals.	Percentages	60.0%	20.0%	20.0%	0.0%	0.0%		100.0%
9. My work whit is able to rear uit people with the right skills	Frequencies	2	3	3	1	0	1	9
8. My work unit is able to recruit people with the right skills.	Percentages	22.2%	33.3%	33.3%	11.1%	0.0%		100.0%
9. I know how my work relates to the agency's goals and priorities.	Frequencies	5	5	0	0	0	0	10
	Percentages	50.0%	50.0%	0.0%	0.0%	0.0%		100.0%
	Frequencies	5	3	2	0	0	0	10
10. The work I do is important.	Percentages	50.0%	30.0%	20.0%	0.0%	0.0%		100.0%
11. Physical conditions (for example, noise level,	Frequencies	8	1	0	0	0	1	9
temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.	Percentages	88.9%	11.1%	0.0%	0.0%	0.0%		100.0%
12. Supervisors in my work unit support employee	Frequencies	6	3	1	0	0	0	10
development.	Percentages	60.0%	30.0%	10.0%	0.0%	0.0%		100.0%
13. My talents are used well in the workplace.	Frequencies	5	3	1	1	0	0	10
	Percentages	50.0%	30.0%	10.0%	10.0%	0.0%		100.0%
	Frequencies	5	3	1	1	0	0	10
14. My training needs are assessed.	Percentages	50.0%	30.0%	10.0%	10.0%	0.0%		100.0%

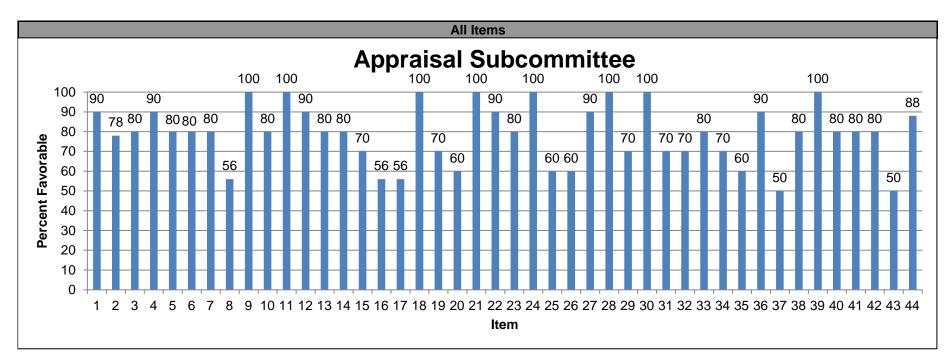
Surveys Sent: 12	Surveys Returned: 10				Response Rate: 83%				
Prescribed Questions: Performance Culture	•								
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Do Not Know	Total	
15. Promotions in my work unit are based on merit.	Frequencies	4	3	2	1	0	0	10	
	Percentages	40.0%	30.0%	20.0%	10.0%	0.0%		100.0%	
16. In my work unit, steps are taken to deal with a poor	Frequencies	1	4	4	0	0	1	9	
performer who cannot or will not improve.	Percentages	11.1%	44.4%	44.4%	0.0%	0.0%		100.0%	
	Frequencies	2	3	4	0	0	1	9	
17. Creativity and innovation are rewarded.	Percentages	22.2%	33.3%	44.4%	0.0%	0.0%		100.0%	
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	No Basis to Judge	Total	
18. In my most recent performance appraisal, I understood	Frequencies	5	4	0	0	0	1	9	
what I had to do to be rated at different performance levels (e.g., Fully Successful, Outstanding).	Percentages	55.6%	44.4%	0.0%	0.0%	0.0%		100.0%	
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Do Not Know	Total	
19. In my work unit, differences in performance are	Frequencies	3	4	3	0	0	0	10	
recognized in a meaningful way.	Percentages	30.0%	40.0%	30.0%	0.0%	0.0%		100.0%	
20. Pay raises depend on how well employees perform	Frequencies	1	5	4	0	0	0	10	
their jobs.	Percentages	10.0%	50.0%	40.0%	0.0%	0.0%		100.0%	
21. My performance appraisal is a fair reflection of my	Frequencies	6	4	0	0	0	0	10	
performance.	Percentages	60.0%	40.0%	0.0%	0.0%	0.0%		100.0%	
22. Discussions with my supervisor about my performance are worthwhile.	Frequencies	5	4	1	0	0	0	10	
	Percentages	50.0%	40.0%	10.0%	0.0%	0.0%		100.0%	
23. Supervisors work well with employees of different	Frequencies	4	4	2	0	0	0	10	
backgrounds.	Percentages	40.0%	40.0%	20.0%	0.0%	0.0%		100.0%	
24. My supervisor supports my need to balance work and	Frequencies	8	2	0	0	0	0	10	
family issues.	Percentages	80.0%	20.0%	0.0%	0.0%	0.0%		100.0%	

Surveys Sent: 12	Surveys Ret	umeu. 10			ivesholis	e Rate: 83	0/0	
Prescribed Questions: Leadership Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Do Not Know	Total
25. I have a high level of respect for my organization's	Frequencies	4	2	4	0	0	0	10
senior leaders.	Percentages	40.0%	20.0%	40.0%	0.0%	0.0%		100.0%
26. In my organization, leaders generate high levels of	Frequencies	3	3	3	1	0	0	10
motivation and commitment in the workforce.	Percentages	30.0%	30.0%	30.0%	10.0%	0.0%		100.0%
27. Managers review and evaluate the organization's progress toward meeting its goals and objectives.	Frequencies	4	5	1	0	0	0	10
	Percentages	40.0%	50.0%	10.0%	0.0%	0.0%		100.0%
28. Employees are protected from health and safety	Frequencies	5	3	0	0	0	2	8
hazards on the job.	Percentages	62.5%	37.5%	0.0%	0.0%	0.0%		100.0%
29. Employees have a feeling of personal empowerment	Frequencies	2	5	2	1	0	0	10
with respect to work processes.	Percentages	20.0%	50.0%	20.0%	10.0%	0.0%		100.0%
30. My workload is reasonable.	Frequencies	3	7	0	0	0	0	10
SU. My WURIDAU IS TEASUNADIE.	Percentages	30.0%	70.0%	0.0%	0.0%	0.0%		100.0%
31. Managers communicate the goals and priorities of the organization.	Frequencies	4	3	2	1	0	0	10
	Percentages	40.0%	30.0%	20.0%	10.0%	0.0%		100.0%
32. My organization has prepared employees for potential	Frequencies	4	3	3	0	0	0	10
security threats.	Percentages	40.0%	30.0%	30.0%	0.0%	0.0%		100.0%

	Appraisars							
Surveys Sent: 12	Surveys Returned: 10				Response Rate: 83%			
Prescribed Questions: Job Satisfaction								
Item Text		Very Satisfied	Satisfied	Neither	Dis- satisfied	Very Dis- satisfied	Total	
33. How satisfied are you with the information you receive from management on what's going on in your	Frequencies	3	5	1	1	0	10	
organization?	Percentages	30.0%	50.0%	10.0%	10.0%	0.0%	100.0%	
34. How satisfied are you with your involvement in	Frequencies	4	3	2	1	0	10	
decisions that affect your work?	Percentages	40.0%	30.0%	20.0%	10.0%	0.0%	100.0%	
35. How satisfied are you with your opportunity to get a better job in your organization?	Frequencies	3	3	3	1	0	10	
	Percentages	30.0%	30.0%	30.0%	10.0%	0.0%	100.0%	
36. How satisfied are you with the recognition you receive	Frequencies	5	4	1	0	0	10	
for doing a good job?	Percentages	50.0%	40.0%	10.0%	0.0%	0.0%	100.0%	
37. How satisfied are you with the policies and practices of	Frequencies	4	1	3	2	0	10	
your senior leaders?	Percentages	40.0%	10.0%	30.0%	20.0%	0.0%	100.0%	
38. How satisfied are you with the training you receive for	Frequencies	4	4	1	1	0	10	
your present job?	Percentages	40.0%	40.0%	10.0%	10.0%	0.0%	100.0%	
39. Considering everything, how satisfied are you with your job?	Frequencies	6	4	0	0	0	10	
	Percentages	60.0%	40.0%	0.0%	0.0%	0.0%	100.0%	
40. Considering everything, how satisfied are you with your	Frequencies	4	4	2	0	0	10	
pay?	Percentages	40.0%	40.0%	20.0%	0.0%	0.0%	100.0%	

Surveys Sent: 12	Surveys Returned: 10				Response Rate: 83%				
Additional Questions									
Item Text		Very Satisfied	Satisfied	Neither	Dis- satisfied	Very Dis- satisfied		Total	
41. Considering everything, how satisfied are you with your	Frequencies	5	3	2	0	0		10	
organization?	Percentages	50.0%	30.0%	20.0%	0.0%	0.0%		100.0%	
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Do Not Know	Total	
	Frequencies	6	2	2	0	0	0	10	
42. I recommend my organization as a good place to work.	Percentages	60.0%	20.0%	20.0%	0.0%	0.0%		100.0%	
43. I believe the results of this survey will be used to make	Frequencies	3	2	3	1	1	0	10	
my agency a better place to work.	Percentages	30.0%	20.0%	30.0%	10.0%	10.0%		100.0%	
44. I can disclose a suspected violation of any law, rule or	Frequencies	3	4	1	0	0	2	8	
regulation without fear or reprisal.	Percentages	37.5%	50.0%	12.5%	0.0%	0.0%		100.0%	

% Favorable	
77%	
81%	
78%	
80%	
	77% 81% 78%



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