- 1. Interpretation of Results: (to be written by agency)
- 2. How the survey was conducted: The survey was conducted online from September 5, 2017, to September 22, 2017.
- 3. **Description of sample:** All 12 full-time permanent employees of the agency were surveyed.
- 4. Survey items and response choices: See the tables on the following pages.
- 5. Number of employees surveyed, number who responded, and representativeness of respondents: Of the 12 employees surveyed, 10 responded, for a 83% response rate. These respondents are representative of the population.

	Appraisal	Subcomm	nitee						
Surveys Sent: 12	Surveys Returned: 10				Response Rate: 83%				
Prescribed Questions: Personal Work Experiences									
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Total		
	Frequencies	7	2	1	0	0	10		
1. The people I work with cooperate to get the job done.	Percentages	70.0%	20.0%	10.0%	0.0%	0.0%	100.0%		
2. I am given a real opportunity to improve my skills in my organization.	Frequencies	7	2	1	0	0	10		
	Percentages	70.0%	20.0%	10.0%	0.0%	0.0%	100.0%		
3. My work gives me a feeling of personal accomplishment.	Frequencies	7	2	1	0	0	10		
	Percentages	70.0%	20.0%	10.0%	0.0%	0.0%	100.0%		
	Frequencies	7	2	1	0	0	10		
4. I like the kind of work I do.	Percentages	70.0%	20.0%	10.0%	0.0%	0.0%	100.0%		
E. I have truct and confidence in my supervisor	Frequencies	7	2	1	0	0	10		
5. I have trust and confidence in my supervisor.	Percentages	70.0%	20.0%	10.0%	0.0%	0.0%	100.0%		
ltem Text		Very Good	Good	Fair	Poor	Very Poor	Total		
6. Overall, how good a job do you feel is being done by	Frequencies	9	0	1	0	0	10		
your immediate supervisor?	Percentages	90.0%	0.0%	10.0%	0.0%	0.0%	100.0%		

2017 Annual Employee Survey Results For Appraisal Subcommittee Surveys Returned: 10

	Appraisal	Subcomin	iiilee					
Surveys Sent: 12	Surveys Returned: 10 Response Rate: 83%							
Prescribed Questions: Recruitment, Development, & Retention								
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Do Not Know	Total
7. The workforce has the job-relevant knowledge and skills	Frequencies	7	2	1	0	0	0	10
necessary to accomplish organizational goals.	Percentages	70.0%	20.0%	10.0%	0.0%	0.0%		100.0%
8. My work unit is able to recruit people with the right skills.	Frequencies	5	3	2	0	0	0	10
o. Wy work unit is able to recruit people with the right skills.	Percentages	50.0%	30.0%	20.0%	0.0%	0.0%		100.0%
9. I know how my work relates to the agency's goals and priorities.	Frequencies	7	3	0	0	0	0	10
	Percentages	70.0%	30.0%	0.0%	0.0%	0.0%		100.0%
10. The work I do is important.	Frequencies	7	1	2	0	0	0	10
	Percentages	70.0%	10.0%	20.0%	0.0%	0.0%		100.0%
11. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow	Frequencies	7	2	0	0	0	1	9
employees to perform their jobs well.	Percentages	77.8%	22.2%	0.0%	0.0%	0.0%		100.0%
12. Supervisors in my work unit support employee	Frequencies	9	1	0	0	0	0	10
development.	Percentages	90.0%	10.0%	0.0%	0.0%	0.0%		100.0%
13. My talents are used well in the workplace.	Frequencies	7	2	1	0	0	0	10
	Percentages	70.0%	20.0%	10.0%	0.0%	0.0%		100.0%
14 My training people are appeared	Frequencies	6	4	0	0	0	0	10
14. My training needs are assessed.	Percentages	60.0%	40.0%	0.0%	0.0%	0.0%		100.0%

2017 Annual Employee Survey Results For Appraisal Subcommittee Surveys Returned: 10

Surveys Sent: 12	Surveys Returned: 10				Response Rate: 83%				
Prescribed Questions: Performance Culture									
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Do Not Know	Total	
15. Dromotions in my work with are based on marit	Frequencies	5	3	1	0	0	1	9	
15. Promotions in my work unit are based on merit.	Percentages	55.6%	33.3%	11.1%	0.0%	0.0%		100.0%	
16. In my work unit, steps are taken to deal with a poor	Frequencies	4	1	2	0	0	3	7	
performer who cannot or will not improve.	Percentages	57.1%	14.3%	28.6%	0.0%	0.0%		100.0%	
17. Creativity and innovation are rewarded.	Frequencies	3	2	3	0	0	1	8	
17. Creativity and innovation are rewarded.	Percentages	37.5%	25.0%	37.5%	0.0%	0.0%		100.0%	
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	No Basis to Judge	Total	
18. In my most recent performance appraisal, I understood	Frequencies	6	3	0	0	0	1	9	
what I had to do to be rated at different performance levels (e.g., Fully Successful, Outstanding).	Percentages	66.7%	33.3%	0.0%	0.0%	0.0%		100.0%	
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Do Not Know	Total	
19. In my work unit, differences in performance are	Frequencies	4	3	2	0	0	1	9	
recognized in a meaningful way.	Percentages	44.4%	33.3%	22.2%	0.0%	0.0%		100.0%	
20. Pay raises depend on how well employees perform	Frequencies	4	2	1	2	0	1	9	
their jobs.	Percentages	44.4%	22.2%	11.1%	22.2%	0.0%		100.0%	
21. My performance appraisal is a fair reflection of my	Frequencies	6	3	0	0	0	1	9	
performance.	Percentages	66.7%	33.3%	0.0%	0.0%	0.0%		100.0%	
22. Discussions with my supervisor about my performance	Frequencies	7	3	0	0	0	0	10	
are worthwhile.	Percentages	70.0%	30.0%	0.0%	0.0%	0.0%		100.0%	
23. Supervisors work well with employees of different	Frequencies	6	2	2	0	0	0	10	
backgrounds.	Percentages	60.0%	20.0%	20.0%	0.0%	0.0%		100.0%	
24. My supervisor supports my need to balance work and	Frequencies	8	2	0	0	0	0	10	
family issues.	Percentages	80.0%	20.0%	0.0%	0.0%	0.0%		100.0%	

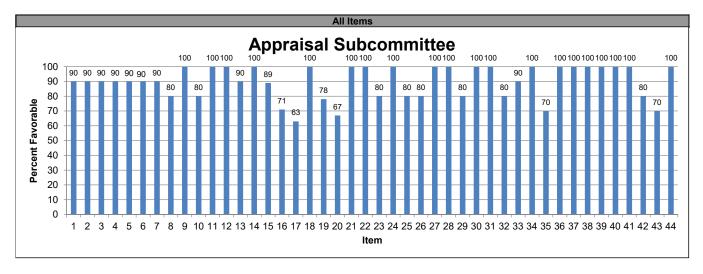
Surveys Sent: 12	Surveys Ref			Response Rate: 83%					
Prescribed Questions: Leadership									
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Do Not Know	Total	
25. I have a high level of respect for my organization's	Frequencies	8	0	2	0	0	0	10	
senior leaders.	Percentages	80.0%	0.0%	20.0%	0.0%	0.0%		100.0%	
26. In my organization, leaders generate high levels of	Frequencies	7	1	2	0	0	0	10	
motivation and commitment in the workforce.	Percentages	70.0%	10.0%	20.0%	0.0%	0.0%		100.0%	
27. Managers review and evaluate the organization's progress toward meeting its goals and objectives.	Frequencies	8	2	0	0	0	0	10	
	Percentages	80.0%	20.0%	0.0%	0.0%	0.0%		100.0%	
28. Employees are protected from health and safety hazards on the job.	Frequencies	8	2	0	0	0	0	10	
	Percentages	80.0%	20.0%	0.0%	0.0%	0.0%		100.0%	
29. Employees have a feeling of personal empowerment	Frequencies	8	0	2	0	0	0	10	
with respect to work processes.	Percentages	80.0%	0.0%	20.0%	0.0%	0.0%		100.0%	
20 My workload is reasonable	Frequencies	7	3	0	0	0	0	10	
30. My workload is reasonable.	Percentages	70.0%	30.0%	0.0%	0.0%	0.0%		100.0%	
31. Managers communicate the goals and priorities of the organization.	Frequencies	8	2	0	0	0	0	10	
	Percentages	80.0%	20.0%	0.0%	0.0%	0.0%		100.0%	
32. My organization has prepared employees for potential	Frequencies	6	2	1	1	0	0	10	
security threats.	Percentages	60.0%	20.0%	10.0%	10.0%	0.0%		100.0%	

2017 Annual Employee Survey Results For Appraisal Subcommittee Surveys Returned: 10

Surveys Returned: 10			Response Rate: 83%				
	Very Satisfied	Satisfied	Neither	Dis- satisfied	Very Dis- satisfied		Total
Frequencies	7	2	1	0	0		10
Percentages	70.0%	20.0%	10.0%	0.0%	0.0%		100.0%
Frequencies	6	4	0	0	0		10
Percentages	60.0%	40.0%	0.0%	0.0%	0.0%		100.0%
Frequencies	5	2	3	0	0		10
Percentages	50.0%	20.0%	30.0%	0.0%	0.0%		100.0%
Frequencies	7	3	0	0	0		10
Percentages	70.0%	30.0%	0.0%	0.0%	0.0%		100.0%
f Frequencies	7	3	0	0	0		10
Percentages	70.0%	30.0%	0.0%	0.0%	0.0%		100.0%
Frequencies	7	3	0	0	0		10
Percentages	70.0%	30.0%	0.0%	0.0%	0.0%		100.0%
r Frequencies	8	2	0	0	0		10
Percentages	80.0%	20.0%	0.0%	0.0%	0.0%		100.0%
r Frequencies	8	2	0	0	0		10
Percentages	80.0%	20.0%	0.0%	0.0%	0.0%		100.0%
	Frequencies Percentages Percentages Percentages Percentages Percentages Percentages Frequencies Percentages Frequencies Percentages Frequencies Percentages Frequencies Percentages	Very Satisfied Frequencies 7 Percentages 70.0% Frequencies 6 Percentages 60.0% Frequencies 5 Percentages 50.0% Frequencies 7 Percentages 70.0% Frequencies 7 Percentages 70.0% Frequencies 7 Percentages 70.0% Frequencies 8 Percentages 80.0% Irr Frequencies 8 Percentages 80.0%	Very Satisfied Satisfied Frequencies 7 2 Percentages 70.0% 20.0% Frequencies 6 4 Percentages 60.0% 40.0% Frequencies 5 2 Percentages 50.0% 20.0% Frequencies 7 3 Percentages 50.0% 20.0% Frequencies 7 3 Percentages 70.0% 30.0% f Frequencies 7 3 Percentages 70.0% 30.0% Frequencies f Frequencies 7 3 Percentages 70.0% 30.0% 1 Frequencies 7 3 2 mr Frequencies 8 2 Percentages 80.0% 20.0% 1	Very Satisfied Satisfied Neither Frequencies 7 2 1 Percentages 70.0% 20.0% 10.0% Frequencies 6 4 0 Percentages 60.0% 40.0% 0.0% Frequencies 5 2 3 Percentages 50.0% 20.0% 30.0% Frequencies 7 3 0 Percentages 70.0% 30.0% 0.0% Frequencies 7 3 0 Percentages 70.0% 30.0% 0.0% f Frequencies 7 3 0 Percentages 70.0% 30.0% 0.0% 0.0% f Frequencies 7 3 0 0 Percentages 70.0% 30.0% 0.0% 0.0% frequencies 7 3 0 0 Percentages 70.0% 30.0% 0.0% rr Frequencie	Very Satisfied Satisfied Neither Dis- satisfied Frequencies 7 2 1 0 Percentages 70.0% 20.0% 10.0% 0.0% Frequencies 6 4 0 0 Percentages 60.0% 40.0% 0.0% 0.0% Frequencies 5 2 3 0 Percentages 50.0% 20.0% 30.0% 0.0% Frequencies 7 3 0 0 Percentages 70.0% 30.0% 0.0% 0.0% Frequencies 7 3 0 0 Percentages 70.0% 30.0% 0.0% 0.0% f Frequencies 7 3 0 0 Percentages 70.0% 30.0% 0.0% 0.0% f Frequencies 7 3 0 0 Percentages 70.0% 30.0% 0.0% 0.0% rr	Very Satisfied Satisfied Neither Dis- satisfied Very Dis- satisfied Frequencies 7 2 1 0 0 Percentages 70.0% 20.0% 10.0% 0.0% 0.0% Frequencies 6 4 0 0 0 Percentages 60.0% 40.0% 0.0% 0.0% 0.0% Frequencies 5 2 3 0 0 Percentages 50.0% 20.0% 30.0% 0.0% 0.0% Frequencies 7 3 0 0 0 Percentages 70.0% 30.0% 0.0% 0.0% Frequencies 7 3 0 0 0 Percentages 70.0% 30.0% 0.0% 0.0% 0.0% f Frequencies 7 3 0 0 0 Percentages 70.0% 30.0% 0.0% 0.0% 0.0% frequencies 7 <td>Very Satisfied Satisfied Neither Dis- satisfied Very Dis- satisfied Frequencies 7 2 1 0 0 Percentages 70.0% 20.0% 10.0% 0.0% 0.0% Percentages 70.0% 20.0% 10.0% 0.0% 0.0% Frequencies 6 4 0 0 0 Percentages 60.0% 40.0% 0.0% 0.0% 0.0% Frequencies 5 2 3 0 0 Percentages 50.0% 20.0% 30.0% 0.0% 0.0% Frequencies 7 3 0 0 0 Percentages 70.0% 30.0% 0.0% 0.0% 0.0% f Frequencies 7 3 0 0 0 Percentages 70.0% 30.0% 0.0% 0.0% 0.0% f Frequencies 7 3 0 0 0</td>	Very Satisfied Satisfied Neither Dis- satisfied Very Dis- satisfied Frequencies 7 2 1 0 0 Percentages 70.0% 20.0% 10.0% 0.0% 0.0% Percentages 70.0% 20.0% 10.0% 0.0% 0.0% Frequencies 6 4 0 0 0 Percentages 60.0% 40.0% 0.0% 0.0% 0.0% Frequencies 5 2 3 0 0 Percentages 50.0% 20.0% 30.0% 0.0% 0.0% Frequencies 7 3 0 0 0 Percentages 70.0% 30.0% 0.0% 0.0% 0.0% f Frequencies 7 3 0 0 0 Percentages 70.0% 30.0% 0.0% 0.0% 0.0% f Frequencies 7 3 0 0 0

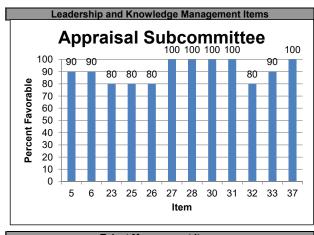
Surveys Sent: 12	Surveys Returned: 10		Response Rate: 83%					
Additional Questions								
Item Text		Very Satisfied	Satisfied	Neither	Dis- satisfied	Very Dis- satisfied		Total
41. Considering everything, how satisfied are you with your	Frequencies	8	2	0	0	0		10
organization?	Percentages	80.0%	20.0%	0.0%	0.0%	0.0%		100.0%
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Do Not Know	Total
42. I recommend my organization as a good place to work.	Frequencies	7	1	2	0	0	0	10
	Percentages	70.0%	10.0%	20.0%	0.0%	0.0%		100.0%
43. I believe the results of this survey will be used to make	Frequencies	7	0	3	0	0	0	10
my agency a better place to work.	Percentages	70.0%	0.0%	30.0%	0.0%	0.0%		100.0%
44. I can disclose a suspected violation of any law, rule or regulation without fear or reprisal.	Frequencies	6	3	0	0	0	1	9
	Percentages	66.7%	33.3%	0.0%	0.0%	0.0%		100.0%

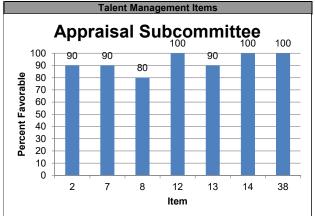
HCAAF Indices	
Index	% Favorable
Leadership and Knowledge Management	91%
Results Oriented Performance Culture	87%
Talent Management	93%
Job Satisfaction	90%

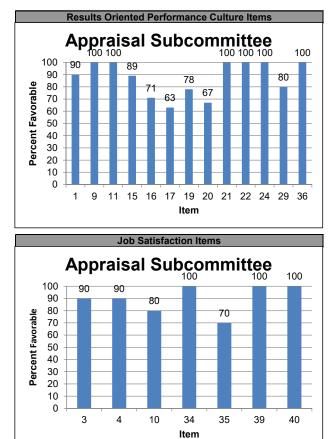


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