- 1. Interpretation of Results: (to be written by agency)
- 2. How the survey was conducted: The survey was conducted online from August 31, 2015, to September 18, 2015.
- 3. Description of sample: All 13 full-time permanent employees of the agency were surveyed.
- 4. Survey items and response choices: See the tables on the following pages.
- 5. Number of employees surveyed, number who responded, and representativeness of respondents: Of the 13 employees surveyed, 11 responded, for an 85% response rate. These respondents are representative of the population.

| Surveys Sent: 13 | Surveys Ret | urned: 11 | | | Respons | e Rate: 859 | % | | |
|---|-------------|-------------------|-------|---------|----------|----------------------|--------|--|--|
| Prescribed Questions: Personal Work Experiences | | | | | | | | | |
| Item Text | | Strongly Agree | Agree | Neither | Disagree | Strongly Disagree | Total | | |
| | Frequencies | 7 | 4 | 0 | 0 | 0 | 11 | | |
| 1. The people I work with cooperate to get the job done. | Percentages | 63.6% | 36.4% | 0.0% | 0.0% | 0.0% | 100.0% | | |
| 2. I am given a real opportunity to improve my skills in my | Frequencies | 6 | 4 | 1 | 0 | 0 | 11 | | |
| organization. | Percentages | 54.5% | 36.4% | 9.1% | 0.0% | 0.0% | 100.0% | | |
| 3. My work gives me a feeling of personal accomplishment. | Frequencies | 5 | 4 | 2 | 0 | 0 | 11 | | |
| | Percentages | 45.5% | 36.4% | 18.2% | 0.0% | 0.0% | 100.0% | | |
| | Frequencies | 7 | 2 | 1 | 0 | 0 | 10 | | |
| 4. I like the kind of work I do. | Percentages | 70.0% | 20.0% | 10.0% | 0.0% | 0.0% | 100.0% | | |
| E. I have truct and confidence in my supervisor | Frequencies | 6 | 3 | 2 | 0 | 0 | 11 | | |
| 5. I have trust and confidence in my supervisor. | Percentages | 54.5% | 27.3% | 18.2% | 0.0% | 0.0% | 100.0% | | |
| Item Text | | Very Good | Good | Fair | Poor | Very Poor | Total | | |
| 6. Overall, how good a job do you feel is being done by | Frequencies | 7 | 2 | 2 | 0 | 0 | 11 | | |
| your immediate supervisor? | Percentages | 63.6% | 18.2% | 18.2% | 0.0% | 0.0% | 100.0% | | |

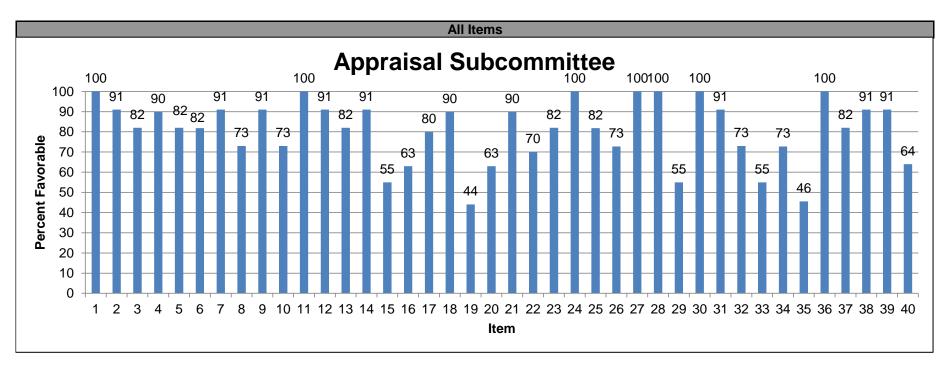
| Surveys Sent: 13 | Surveys Ret | turned: 11 | | | Respons | e Rate: 8 | 5% | |
|---|-------------|-------------------|-------|---------|----------|----------------------|----------------|--------|
| Prescribed Questions: Recruitment, Development, & Re | etention | | | | | | | |
| Item Text | | Strongly Agree | Agree | Neither | Disagree | Strongly Disagree | Do Not Know | Total |
| 7. The workforce has the job-relevant knowledge and skills | Frequencies | 4 | 6 | 0 | 1 | 0 | 0 | 11 |
| necessary to accomplish organizational goals. | Percentages | 36.4% | 54.5% | 0.0% | 9.1% | 0.0% | | 100.0% |
| 8. My work unit is able to recruit people with the right skills. | Frequencies | 2 | 6 | 3 | 0 | 0 | 0 | 11 |
| | Percentages | 18.2% | 54.5% | 27.3% | 0.0% | 0.0% | | 100.09 |
| 9. I know how my work relates to the agency's goals and priorities. | Frequencies | 7 | 3 | 1 | 0 | 0 | 0 | 11 |
| | Percentages | 63.6% | 27.3% | 9.1% | 0.0% | 0.0% | | 100.0% |
| | Frequencies | 5 | 3 | 3 | 0 | 0 | 0 | 11 |
| 10. The work I do is important. | Percentages | 45.5% | 27.3% | 27.3% | 0.0% | 0.0% | | 100.0% |
| 11. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow | Frequencies | 6 | 4 | 0 | 0 | 0 | 1 | 10 |
| employees to perform their jobs well. | Percentages | 60.0% | 40.0% | 0.0% | 0.0% | 0.0% | | 100.0% |
| 12. Supervisors in my work unit support employee | Frequencies | 6 | 4 | 1 | 0 | 0 | 0 | 11 |
| development. | Percentages | 54.5% | 36.4% | 9.1% | 0.0% | 0.0% | | 100.0% |
| | Frequencies | 6 | 3 | 2 | 0 | 0 | 0 | 11 |
| 13. My talents are used well in the workplace. | Percentages | 54.5% | 27.3% | 18.2% | 0.0% | 0.0% | | 100.09 |
| 14 My training people are appeared | Frequencies | 2 | 8 | 1 | 0 | 0 | 0 | 11 |
| 14. My training needs are assessed. | Percentages | 18.2% | 72.7% | 9.1% | 0.0% | 0.0% | | 100.09 |

| Surveys Sent: 13 | Surveys Ret | turned: 11 | | | Respons | e Rate: 8 | 5% | |
|---|-------------|-------------------|-------|---------|----------|----------------------|----------------------|--------|
| Prescribed Questions: Performance Culture | • | | | | · | | | |
| Item Text | | Strongly Agree | Agree | Neither | Disagree | Strongly Disagree | Do Not Know | Total |
| 15. Dromotions in my work unit are based on marit | Frequencies | 1 | 5 | 5 | 0 | 0 | 0 | 11 |
| 15. Promotions in my work unit are based on merit. | Percentages | 9.1% | 45.5% | 45.5% | 0.0% | 0.0% | | 100.0% |
| 16. In my work unit, steps are taken to deal with a poor | Frequencies | 1 | 4 | 3 | 0 | 0 | 3 | 8 |
| performer who cannot or will not improve. | Percentages | 12.5% | 50.0% | 37.5% | 0.0% | 0.0% | | 100.0% |
| 17. Creativity and innovation are rewarded. | Frequencies | 0 | 8 | 2 | 0 | 0 | 1 | 10 |
| | Percentages | 0.0% | 80.0% | 20.0% | 0.0% | 0.0% | | 100.0% |
| Item Text | | Strongly Agree | Agree | Neither | Disagree | Strongly Disagree | No Basis to Judge | Total |
| 18. In my most recent performance appraisal, I understood | Frequencies | 2 | 7 | 1 | 0 | 0 | 1 | 10 |
| what I had to do to be rated at different performance levels (e.g., Fully Successful, Outstanding). | Percentages | 20.0% | 70.0% | 10.0% | 0.0% | 0.0% | | 100.0% |
| Item Text | | Strongly Agree | Agree | Neither | Disagree | Strongly Disagree | Do Not Know | Total |
| 19. In my work unit, differences in performance are | Frequencies | 2 | 2 | 5 | 0 | 0 | 2 | 9 |
| recognized in a meaningful way. | Percentages | 22.2% | 22.2% | 55.6% | 0.0% | 0.0% | | 100.0% |
| 20. Pay raises depend on how well employees perform | Frequencies | 0 | 5 | 0 | 3 | 0 | 2 | 8 |
| their jobs. | Percentages | 0.0% | 62.5% | 0.0% | 37.5% | 0.0% | | 100.0% |
| 21. My performance appraisal is a fair reflection of my | Frequencies | 2 | 7 | 1 | 0 | 0 | 1 | 10 |
| performance. | Percentages | 20.0% | 70.0% | 10.0% | 0.0% | 0.0% | | 100.0% |
| 22. Discussions with my supervisor about my performance are worthwhile. | Frequencies | 2 | 5 | 3 | 0 | 0 | 1 | 10 |
| | Percentages | 20.0% | 50.0% | 30.0% | 0.0% | 0.0% | | 100.0% |
| 23. Supervisors work well with employees of different backgrounds. | Frequencies | 3 | 6 | 2 | 0 | 0 | 0 | 11 |
| | Percentages | 27.3% | 54.5% | 18.2% | 0.0% | 0.0% | | 100.0% |
| 24. My supervisor supports my need to balance work and | Frequencies | 7 | 4 | 0 | 0 | 0 | 0 | 11 |
| family issues. | Percentages | 63.6% | 36.4% | 0.0% | 0.0% | 0.0% | | 100.0% |

| Surveys Sent: 13 | Surveys Re | urned: 11 | | | Respons | e Rate: 8 | 5% | |
|--|-------------|-------------------|-------|---------|----------|----------------------|----------------|--------|
| Prescribed Questions: Leadership | | | | | | | | |
| Item Text | | Strongly Agree | Agree | Neither | Disagree | Strongly Disagree | Do Not Know | Total |
| 25. I have a high level of respect for my organization's | Frequencies | 5 | 4 | 2 | 0 | 0 | 0 | 11 |
| senior leaders. | Percentages | 45.5% | 36.4% | 18.2% | 0.0% | 0.0% | | 100.0% |
| 26. In my organization, leaders generate high levels of | Frequencies | 5 | 3 | 3 | 0 | 0 | 0 | 11 |
| motivation and commitment in the workforce. | Percentages | 45.5% | 27.3% | 27.3% | 0.0% | 0.0% | | 100.0% |
| 27. Managers review and evaluate the organization's | Frequencies | 5 | 6 | 0 | 0 | 0 | 0 | 11 |
| progress toward meeting its goals and objectives. | Percentages | 45.5% | 54.5% | 0.0% | 0.0% | 0.0% | | 100.0% |
| 28. Employees are protected from health and safety | Frequencies | 5 | 6 | 0 | 0 | 0 | 0 | 11 |
| hazards on the job. | Percentages | 45.5% | 54.5% | 0.0% | 0.0% | 0.0% | | 100.0% |
| 29. Employees have a feeling of personal empowerment | Frequencies | 4 | 2 | 4 | 1 | 0 | 0 | 11 |
| with respect to work processes. | Percentages | 36.4% | 18.2% | 36.4% | 9.1% | 0.0% | | 100.0% |
| | Frequencies | 1 | 10 | 0 | 0 | 0 | 0 | 11 |
| 30. My workload is reasonable. | Percentages | 9.1% | 90.9% | 0.0% | 0.0% | 0.0% | | 100.0% |
| 31. Managers communicate the goals and priorities of the organization. | Frequencies | 3 | 7 | 1 | 0 | 0 | 0 | 11 |
| | Percentages | 27.3% | 63.6% | 9.1% | 0.0% | 0.0% | | 100.0% |
| 32. My organization has prepared employees for potential | Frequencies | 2 | 6 | 3 | 0 | 0 | 0 | 11 |
| security threats. | Percentages | 18.2% | 54.5% | 27.3% | 0.0% | 0.0% | | 100.0% |

| | Appraisal | Subcomr | nittee | | | | |
|---|-------------|-------------------|-----------|---------|-------------------|------------------------|-------|
| Surveys Sent: 13 | Surveys Re | turned: 11 | <u> </u> | | Respons | e Rate: 85 | % |
| Prescribed Questions: Job Satisfaction | | | | | | | |
| Item Text | | Very Satisfied | Satisfied | Neither | Dis- satisfied | Very Dis- satisfied | Tota |
| 33. How satisfied are you with the information you receive from management on what's going on in your | Frequencies | 3 | 3 | 4 | 1 | 0 | 11 |
| organization? | Percentages | 27.3% | 27.3% | 36.4% | 9.1% | 0.0% | 100.0 |
| 34. How satisfied are you with your involvement in | Frequencies | 2 | 6 | 2 | 1 | 0 | 11 |
| decisions that affect your work? | Percentages | 18.2% | 54.5% | 18.2% | 9.1% | 0.0% | 100.0 |
| 35. How satisfied are you with your opportunity to get a | Frequencies | 1 | 4 | 5 | 1 | 0 | 11 |
| better job in your organization? | Percentages | 9.1% | 36.4% | 45.5% | 9.1% | 0.0% | 100.0 |
| 36. How satisfied are you with the recognition you receive | Frequencies | 3 | 8 | 0 | 0 | 0 | 11 |
| for doing a good job? | Percentages | 27.3% | 72.7% | 0.0% | 0.0% | 0.0% | 100.0 |
| 37. How satisfied are you with the policies and practices of | Frequencies | 4 | 5 | 2 | 0 | 0 | 11 |
| your senior leaders? | Percentages | 36.4% | 45.5% | 18.2% | 0.0% | 0.0% | 100.0 |
| 38. How satisfied are you with the training you receive for | Frequencies | 2 | 8 | 1 | 0 | 0 | 11 |
| your present job? | Percentages | 18.2% | 72.7% | 9.1% | 0.0% | 0.0% | 100.0 |
| 39. Considering everything, how satisfied are you with your job? | Frequencies | 4 | 6 | 1 | 0 | 0 | 11 |
| | Percentages | 36.4% | 54.5% | 9.1% | 0.0% | 0.0% | 100.0 |
| 40. Considering everything, how satisfied are you with your | Frequencies | 1 | 6 | 3 | 1 | 0 | 11 |
| pay? | Percentages | 9.1% | 54.5% | 27.3% | 9.1% | 0.0% | 100.0 |

| % Favorable | |
|-------------|-------------------|
| 83% | |
| 78% | |
| 87% | |
| 74% | |
| | 83% 78% 87% |



2015 Annual Employee Survey Results For Appraisal Subcommittee Results by HCAAF Index

